



January 20th, 2026

CAPITAL LINK

2026 CORPORATE PRESENTATION SERIES

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AGENDA

01 COMPANY OVERVIEW

02 MARKET UPDATE

03 COMPANY STRATEGY & OUTLOOK

04 Q&A



MARKET-LEADING CONTAINER SHIP COMPANY WITH A PROVEN EXECUTION TRACK RECORD



Distinct strategy

Leading tonnage provider in intra-regional trade worldwide



USD 2.0bn backlog

Firm charter backlog with 92% contract coverage in 2026 and 55% in 2027²



Solid balance sheet management

High balance sheet flexibility with USD ~690m worth of 28 debt-free vessels^{2,3}



Modern fleet

68 vessels with 75% eco & avg. built in 2015¹



Rational capital allocation

Financial framework to drive shareholder returns



Proven & strong execution capabilities

Fleet Transition investments of USD 1.4bn

A market-leading tonnage provider with a **total charter backlog of USD 2.0bn, industry-low leverage**, and rational capital allocation principles

FROM FOUNDATION TO LONG-TERM VALUE CREATION ACROSS MARKET CYCLES

2017 - 2018

Foundation and Initial Growth



- Founded by MPC Capital AG with a distinct focus on the intra-regional container market
- Fleet expanded to 69 vessels through secondhand acquisitions in a low-price market environment
- Listed on Euronext Growth, followed by an uplisting to the Oslo Stock Exchange

2019 - 2022

Market Upswing and Strategic Positioning



- Positioned to benefit from improving market conditions in container shipping
- Strengthening charter markets and asset values supported by favorable supply-demand dynamics
- Further strengthening of an established customer-centric approach amid a consolidating, more complex market
- Initiation of company-wide optimization, including portfolio refinement and first newbuilding order

2023 onwards

Transformation, operational excellence & Long-term value

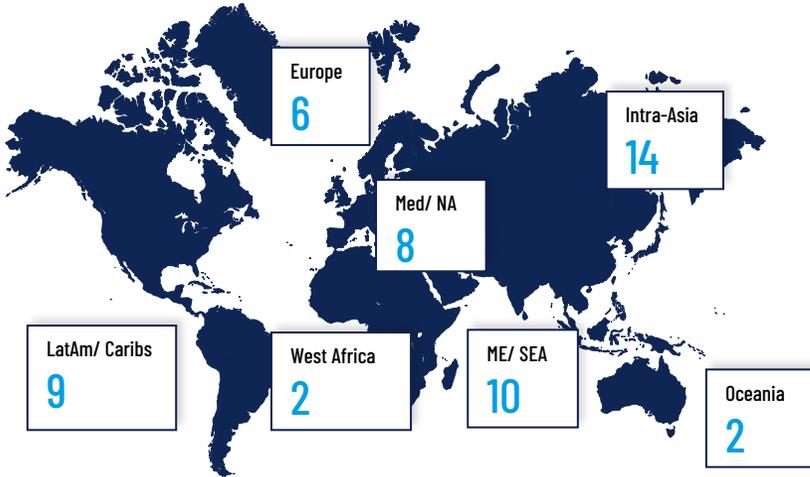


- High employment with strong earnings visibility
- Fleet transformation encompassing newbuildings, eco tonnage and substantial retrofits
- Positioned for long-term value generation
- Strong relationships with liner companies in the small- to mid-size container segment, supporting future non-operating owner partnerships
- Well positioned to capture emerging opportunities

INTRA-REGIONAL LEADER: KEY LINER PARTNER & LARGEST TONNAGE PROVIDER

STRONG MARKET POSITIONING WITHIN INTRA-REGIONAL TRADES

Fleet Employment Overview



Top tonnage providers < 5.5k TEU

Owner	Total fleet size (TEUk)	# of vessels	
MPC CONTAINER SHIPS	185	51	17
Danaos Corp.	134	33	6
Costamare Shpg	104	24	6
Eastern Pacific	90	12	28
Peter Döhle	89	33	4

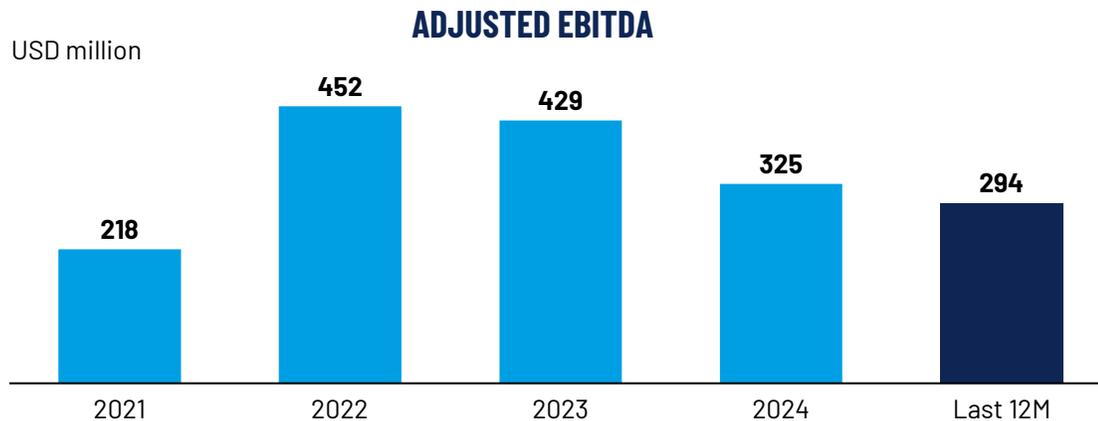
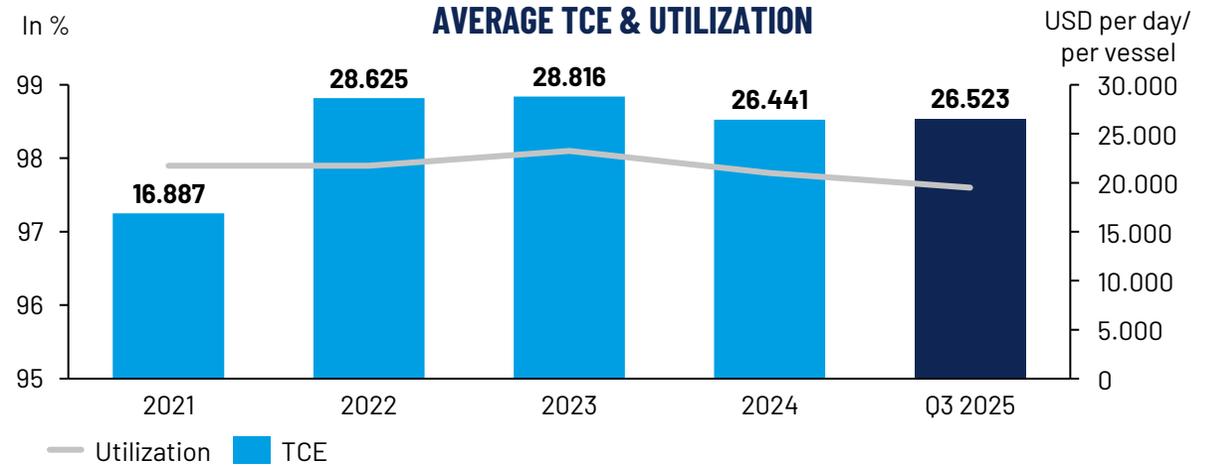
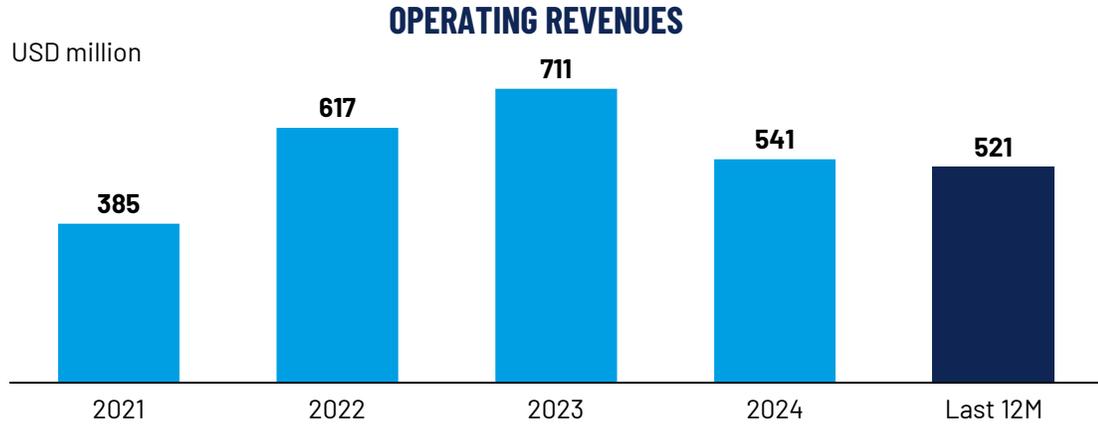
Legend: Vessels (dark blue), Newbuildings (green)

SELECTED KEY CUSTOMERS



- » Distinct focus on intra-regional trades, supported by an attractive fleet profile and strong relationships with key liner companies
- » Favorable supply dynamics due to an orderbook biased toward larger tonnage and an aging fleet base
- » Supportive demand outlook as supply-chain developments promote regional trade flows

ROBUST FINANCIAL AND OPERATIONAL PERFORMANCE BACKED BY STRONG BALANCE SHEET



STRONG BALANCE SHEET

Leverage Ratio (Q3 25)

34.6%

Debt-free vessels

#28

Total Dividends (since 2022)

USD >1bn

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UNCERTAINTY REMAINS ELEVATED



Geopolitical Flashpoints

- » Rising trade tensions and protectionist policies disrupt global supply chains
- » Regional conflicts and sanctions increase route volatility and compliance risks
- » Strategic bottlenecks (e.g., Suez) vulnerable to political instability and security threats



Macroeconomic Outlook

- » Global GDP projected to grow by 3.2% in 2025 and 3.1% in 2026
- » Decline in U.S. container imports offset by robust Asian export growth in 2025



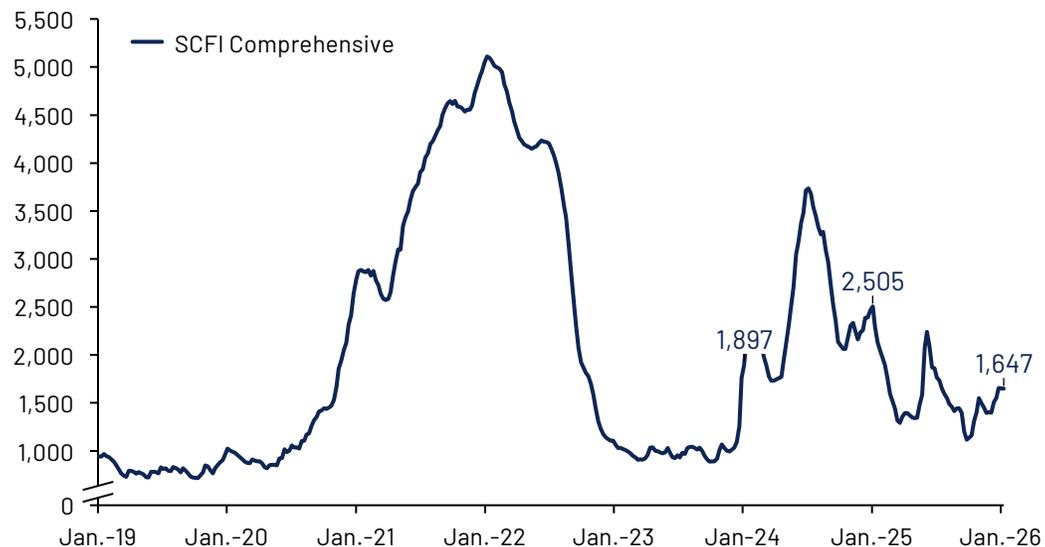
Regulatory Uncertainty

- » Setback in implementing the global IMO Net-Zero Framework
- » Uncertainty may result in complex regional schemes

CONTAINER TRADE ENDS 2025 ON A STRONG NOTE; SOFTER OUTLOOK FOR 2026

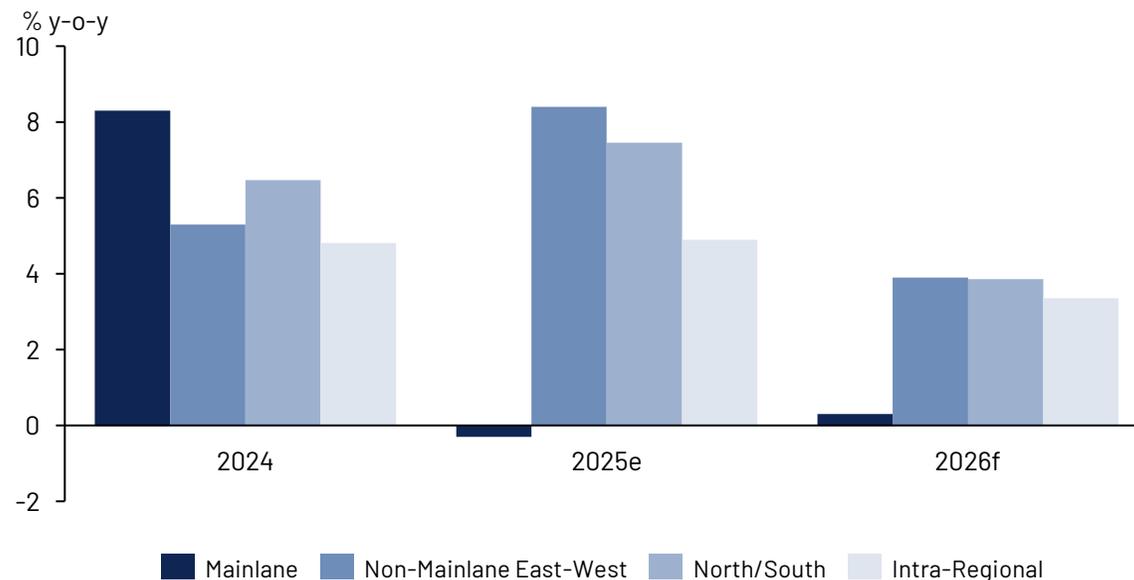
FREIGHT RATES STRENGTHENED INTO THE END OF 2025

SCFI Comprehensive Index



- » Pre-Lunar New Year demand on mainlanes continues to support container freight rates
- » Unclear whether recent rate strength is driven by seasonality or improving fundamentals

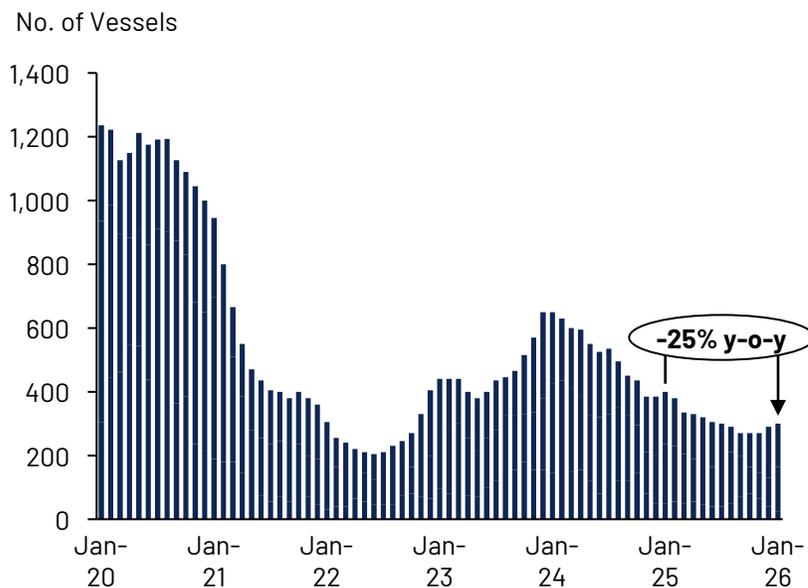
TRADE VOLUME GROWTH EXPECTED TO MODERATE IN 2026



- » Global container trade has remained resilient, supported by strong Asian exports and intra-regional flows
- » Growth is expected to slow to ~2.5% in 2026 amid tariff headwinds, before recovering to ~3% in 2027

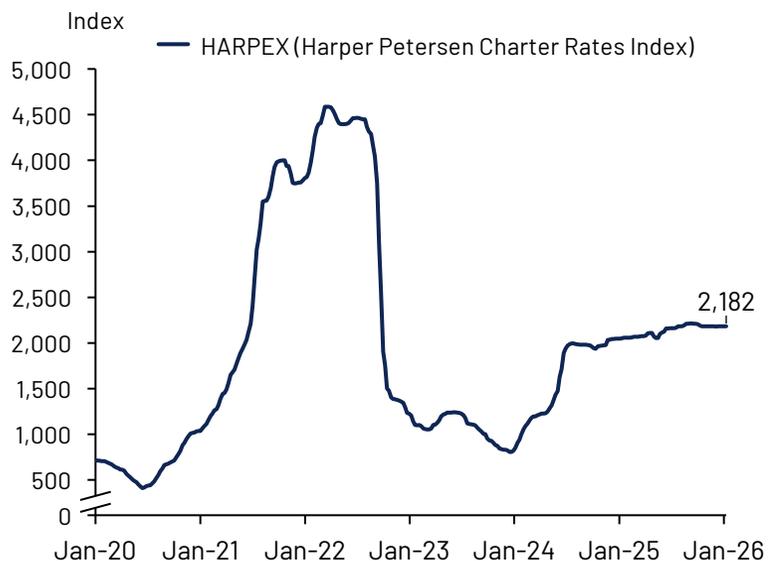
ONGOING LIMITED AVAILABILITY LEADING TO SUSTAINED HIGH CHARTER RATES

LIMITED FORWARD AVAILABILITY FOR THE NEXT 6 MONTHS



- » **Forward availability** of vessels has declined further, indicating an increasingly tight market
- » **Forward fixtures rose even further in Q4 2025**, reflecting liners' commitment to securing tonnage

CHARTER RATES STILL AT HIGH LEVELS



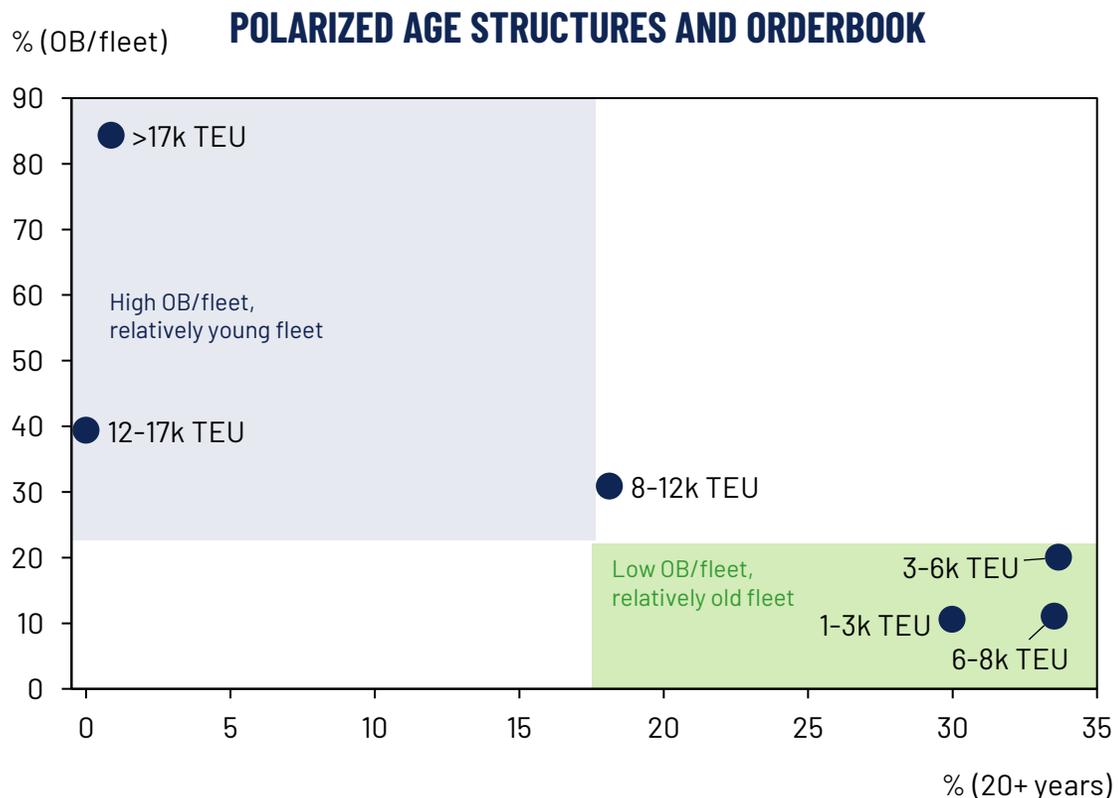
- » **Charter rates** eased slightly from last year's summer highs but **remain strong**, supported by steady carrier demand

SECONDHAND AND NEWBUILD PRICES REMAIN HIGH



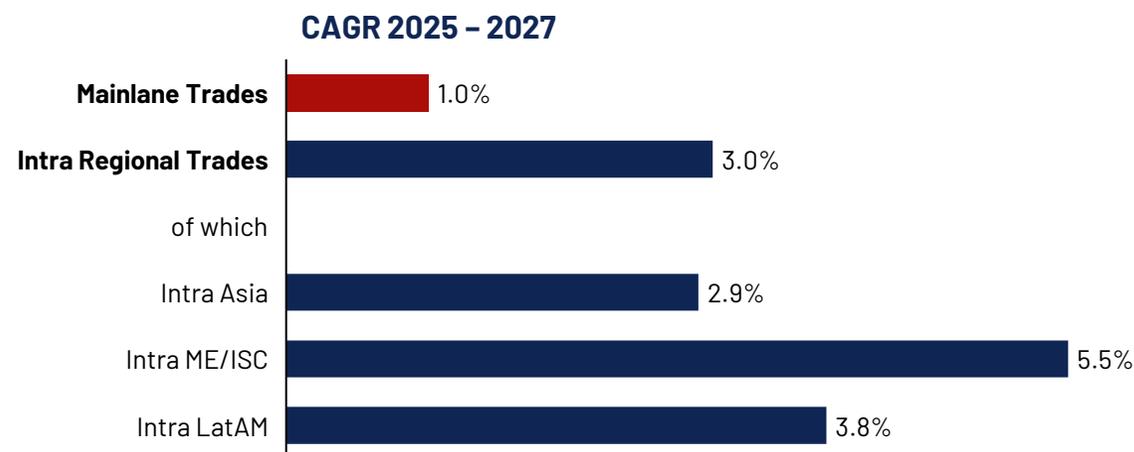
- » **Solid activity in the S&P market** pushing prices higher
- » **Newbuild prices remain stable** on a high level

SMALLER VESSEL GROWTH ALIGNED WITH EXPANDING REGIONAL TRADES



- » Orderbook strongly geared towards larger sizes
- » Within the 1-6k TEU segment more than 900 vessels are older than 20 years of age

PROMISING INTRA-REGIONAL DEMAND OUTLOOK



- » Growth trends are driven by stronger emerging markets' GDP growth outlook than in advanced economies
- » The diversification of sourcing strategies will continue to drive robust volume growth
- » In intra-regional trades¹, 98% of vessel deployed are smaller than 5,100 TEU

KEY TAKEAWAYS AND MARKET OUTLOOK

KEY TOPIC	DESCRIPTION
US POLICY	<ul style="list-style-type: none"> » Continued policy uncertainty is driving volatility in the container market » Ongoing tariff risks may impact trade flows and demand visibility
RED SEA SITUATION	<ul style="list-style-type: none"> » Carriers are preparing for a potential return to transits, though timing remains uncertain amid ongoing security risks » Gradual resumption could reduce transit times and costs, potentially releasing excess capacity
INTRA REGIONAL TRADE RESILIENCE	<ul style="list-style-type: none"> » Container trades into emerging markets have delivered consistent volume increases in recent years » Intra-regional trades are expected to outperform mainlane trades
FLEET STRUCTURE AND ORDERBOOK	<ul style="list-style-type: none"> » Despite increased newbuild ordering in smaller segments, feeder vessels remain underinvested » Replacement tonnage is insufficient to offset the ageing feeder fleet

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PROACTIVE MANAGEMENT APPROACH ROOTED IN MPCC STRATEGY

PROACTIVE MANAGEMENT APPROACH

Strategic Positioning



- » Focused on intra-regional container shipping
- » Cycle-aware, disciplined approach to risk-adjusted asset acquisitions

Fleet & Chartering Strategy



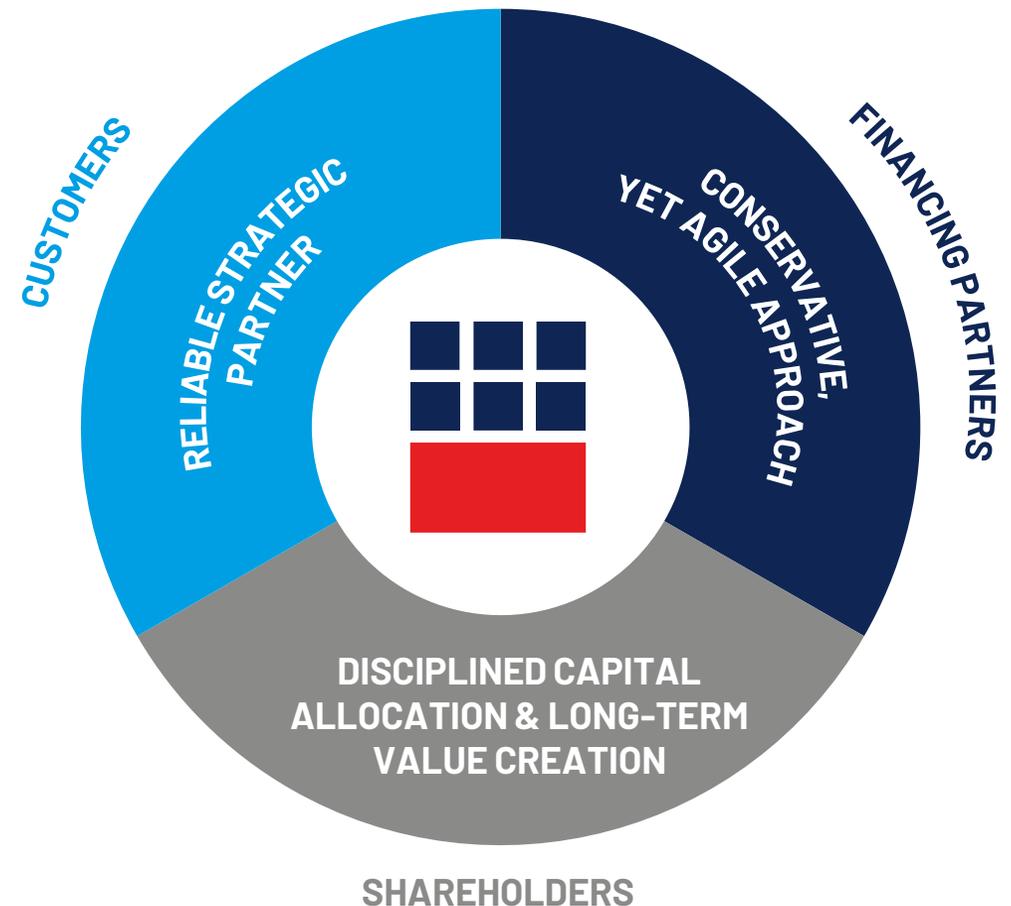
- » Accelerated fleet transformation via strategic newbuilds and targeted retrofit investments
- » Upgraded portfolio quality, with 75% eco-efficient, newbuild, or retrofitted vessels
- » Proactive chartering strategy, including extensive forward fixings, ensures strong financial and commercial visibility

Financing & Investment Capacity



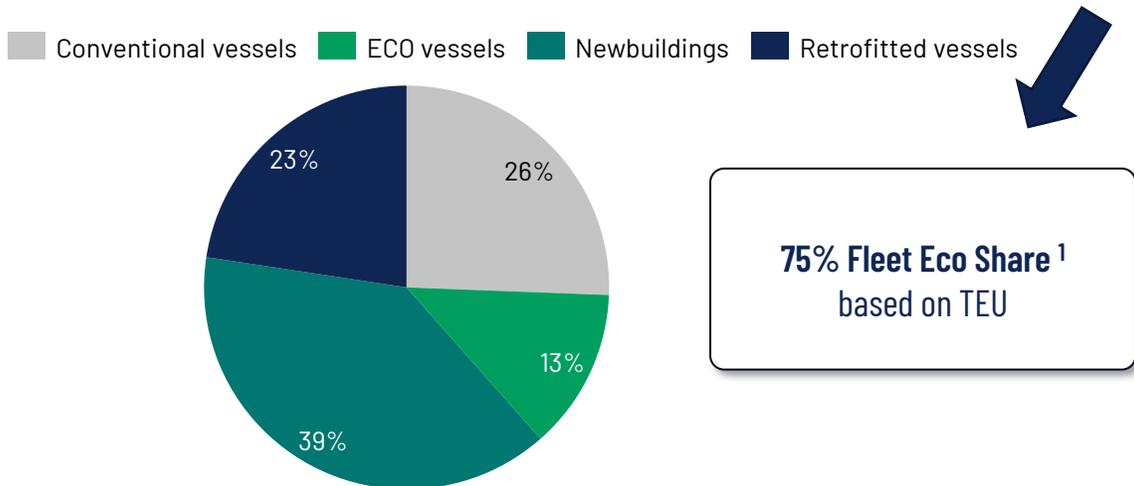
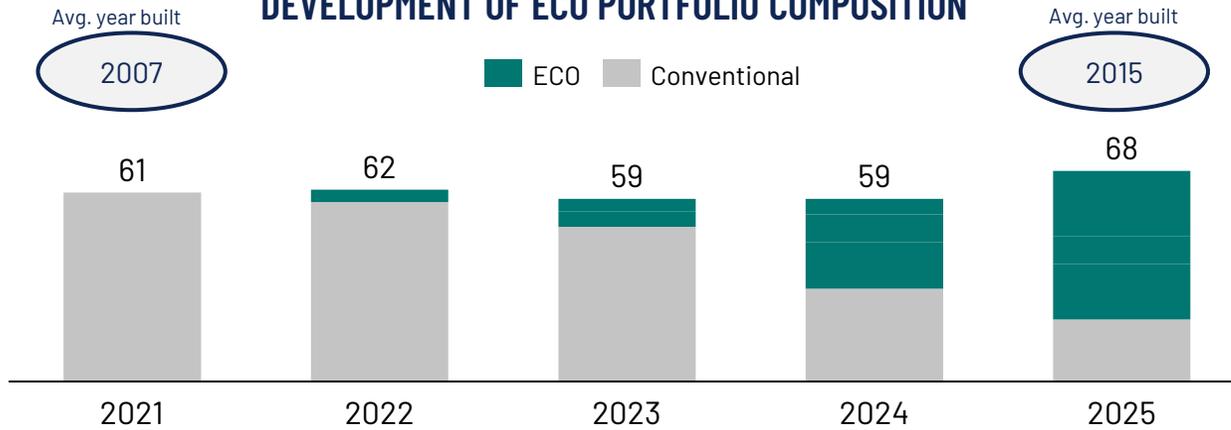
- » Diversified funding base with low funding costs, supported by moderate leverage and debt-free vessels
- » Strong investment capacity to advance fleet renewal and capture opportunistic acquisitions

MPCC STRATEGY



PORTFOLIO OPTIMIZATION WELL ADVANCED, WITH CONTINUED FLEET RENEWAL

DEVELOPMENT OF ECO PORTFOLIO COMPOSITION



FLEET RENEWAL STRATEGY

USD ~1.4bn Investment Program

- 1 NEWBUILDING PROGRAM**
21x highly efficient & DF vessels (USD ~1.1bn)
- 2 ACQUISITION OF ECO-VESSELS**
9x young, ECO vessels (USD ~300m)
- 3 RETROFIT INVESTMENTS**
Hydrodynamic & Energy Efficiency measures on more than 20 vessel (USD ~35m)
- 4 CONVENTIONAL VESSELS**
Continue to create long term value via retrofits, and balancing continued trading and further divestments

... to be continued

¹ Includes Newbuildings, Eco Design vessels and vessels that received a retrofit of the Bulbous Bow and a new Propeller and Boss Cap Fin and/or Pre-Swirl Device & Silicon Paint (Major retrofits). ~200 individual retrofit measures have been concluded on a range of 27 vessels. Includes NBs being delivered between 2026 - 2028

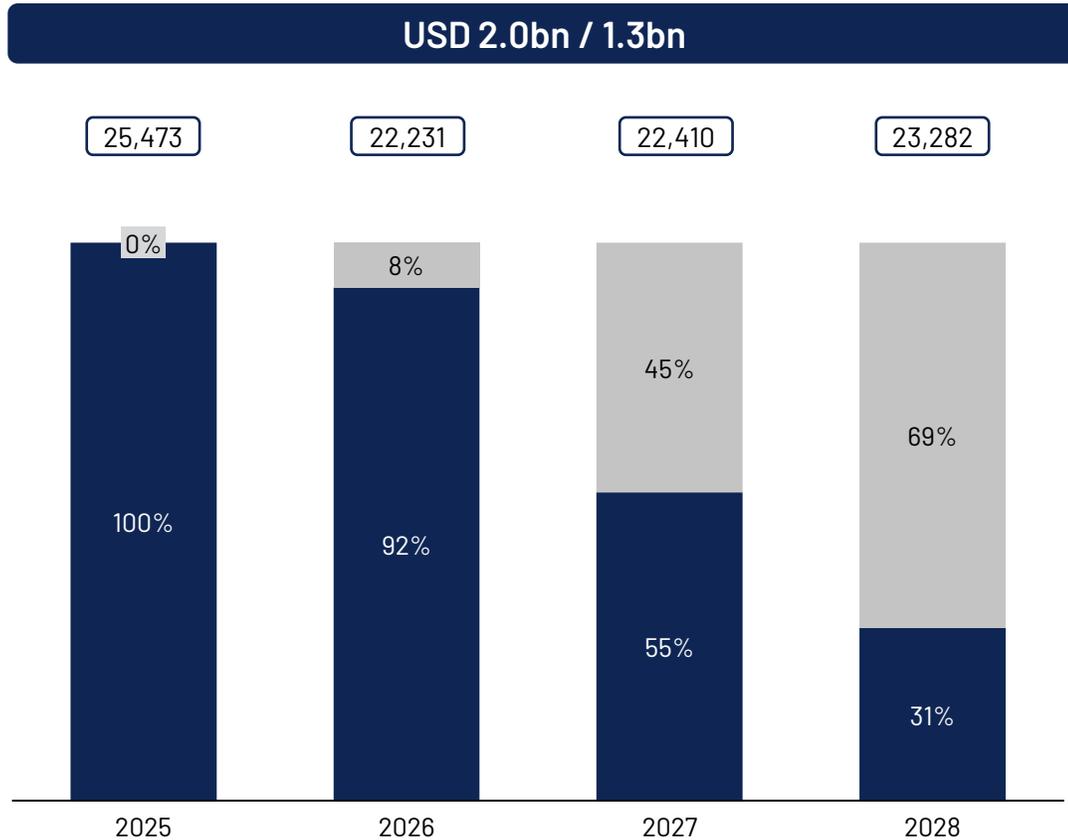
OUTLOOK

HIGH CONTRACT COVERAGE PROVIDING STRONG VISIBILITY

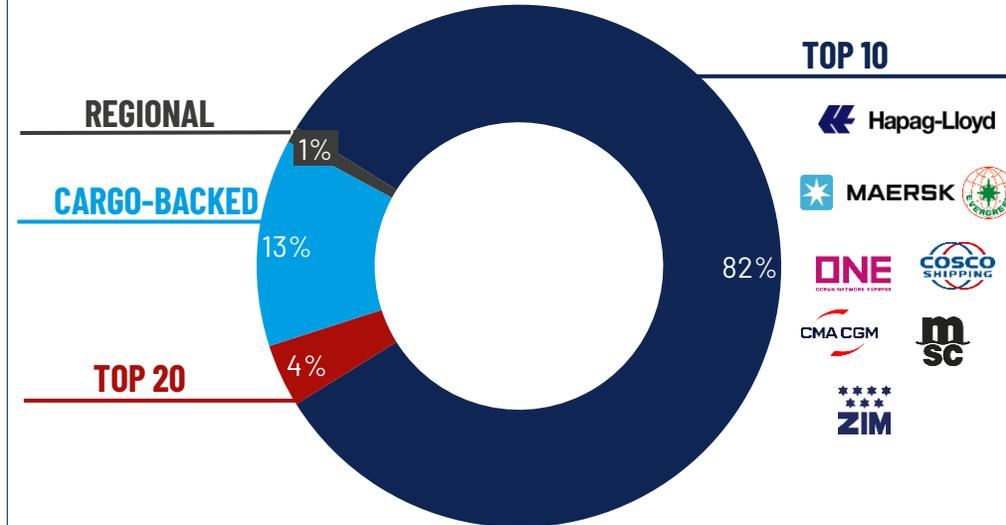
REVENUE BACKLOG OVERVIEW

Forward charter backlog^{2,3}/ Proj. EBITDA^{2,3,4}

Contracted forward TCE (USD per day)^{1,3,5,6}



COUNTERPARTY OVERVIEW



- » **95%** of revenue backlog secured with top 10 liners and cargo-backed
- » **More than 3.7 years** of average remaining contract duration

General Remark: Revenue and EBITDA figures have been updated in comparison to the Q3 2025 Earnings announcement. The upward revision is due to the contracting of 6 further newbuildings.

1) Underlying min/max periods for contracted charter based on management assessment. Contracted Revenue and Projected EBITDA not including IFRS adjustments. 2) Revenues / Periods / TCE's / costs in good faith, but indicative only and subject to changes. Fixed revenue and days as of 26 November 2025. 3) Revenue and TCE not including IFRS amortization of time charter carry. 4) Projected EBITDA based on contracted revenue reduced by operating costs of USD 8,510 per day and vessel (incl. voyage expenditures / OPEX / G&As / Shipman). 5) Subject to redelivery of vessels (agreed min. / max. periods of charter contract). 6) Contracted forward TCE based on charter hire revenue divided by fixed operating days.

FINAL REMARKS

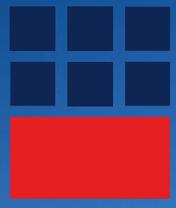
- » **Enhanced charter coverage and strong backlog**
USD 2.0bn secured, providing significant coverage for 2026 (92%) and 2027 (55%)
- » **Proactive fleet strategy**
Divestment of older vessels and ongoing fleet renewal to strengthen long-term competitiveness
- » **Shareholder value creation with a proven track record**
Disciplined capital returns combined with attractive growth opportunities
- » **Well positioned to navigate an uncertain market outlook**
MPCC focuses on what we can control – leveraging on market opportunities, fleet transition with a robust balance sheet





Q&A





MPC
CONTAINER SHIPS

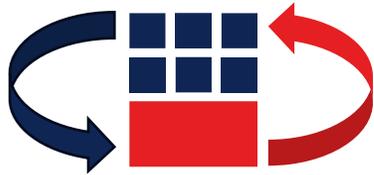


APPENDIX

CONTINUOUS STRATEGIC AND ACCRETIVE FLEET RENEWAL STRATEGY

INVESTMENT RATIONALE

- » Young, fuel-efficient tonnage
- » Accretive transactions with built-in de-risking
- » Preferred partner to charterers
- » Value uplift through targeted retrofits

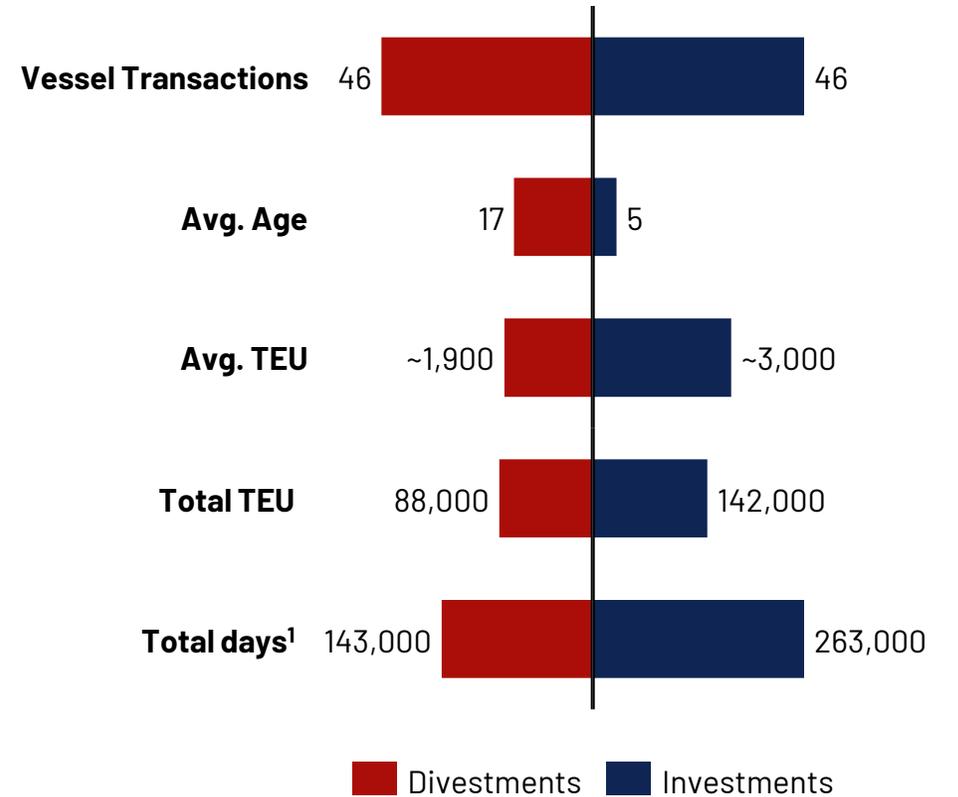


Continuous process shaping MPCC fleet

DIVESTMENT RATIONALE

- » Exit older, smaller tonnage
- » Dispose of non-core designs with limited upside
- » Actively manage Capex exposure

IMPACT ON MPCC FLEET (21-25)



APPENDIX

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

	Q3 2025	Q3 2024	YTD 2025	YTD 2024
In USD thousands	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Operating revenues	125,890	132,467	390,848	410,909
Commissions	(2,991)	(3,477)	(9,188)	(11,231)
Vessel voyage expenditures	(6,428)	(6,189)	(17,991)	(13,469)
Vessel operation expenditures	(39,587)	(36,902)	(119,738)	(113,061)
Ship management fees	(2,671)	(2,496)	(7,871)	(7,274)
Share of profit or loss from joint venture	-	(30)	(2)	(408)
Gross profit	74,213	83,373	236,058	265,466
Administrative expenses	(5,025)	(4,608)	(16,351)	(13,294)
Other expenses	(923)	(514)	(2,295)	(1,678)
Other income	3,924	2,194	10,031	4,297
Gain (loss) from sale of vessels	11,291	4,392	41,157	10,593
Depreciation	(23,066)	(19,361)	(58,275)	(54,626)
Operating profit	60,414	65,476	210,325	210,758
Finance income	4,760	2,398	9,088	6,605
Finance costs	(11,703)	(4,158)	(28,197)	(12,659)
Profit (loss) before income tax	53,471	63,716	191,216	204,704
Income tax expenses	136	(22)	227	255
Profit (loss) for the period	53,607	63,694	191,443	204,959
Attributable to:				
Equity holders of the Company	53,555	63,728	191,246	204,947
Minority interest	52	(34)	197	12
Basic earnings per share - in USD	0.12	0.14	0.43	0.46
Diluted earnings per share - in USD	0.12	0.14	0.43	0.46

APPENDIX

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

in USD thousands	September 30, 2025 (unaudited)	Dec 31, 2024 (audited)
ASSETS		
Non-current Assets		
Vessels	992,654	1,003,460
Newbuildings	46,802	44,344
Right-of-use asset	124	264
Investments in associate and joint venture	1,262	5,245
Total non-current assets	1,040,842	1,053,313
Current Assets		
Inventories	5,813	7,206
Trade and other receivables	45,281	37,735
Other current financial assets	32,031	1,060
Restricted cash	9,056	6,364
Cash and cash equivalents	377,140	125,696
Total current assets	469,321	178,061
TOTAL ASSETS	1,510,163	1,231,374

in USD thousands	September 30, 2025 (unaudited)	Dec 31, 2024 (audited)
EQUITY AND LIABILITIES		
Equity		
Share capital	48,589	48,589
Share premium	1,879	1,879
Other paid-in capital	-	286
Retained earnings	856,233	762,602
Other reserves	(893)	(260)
Non-controlling interest	4,602	4,524
Total equity	910,410	817,620
Non-current liabilities		
Non-current Interest-bearing debt	452,546	299,237
Lease liabilities - long-term	-	79
Other non-current liabilities	2,707	
Total non-current liabilities	455,253	299,316
Current liabilities		
Current interest-bearing debt	70,620	44,037
Trade and other payables	8,034	12,632
Derivative financial instruments - short-term	-	101
Related party payables	805	72
Income tax payable	54	164
Deferred revenues	40,846	29,706
Other liabilities	24,141	27,726
Total current liabilities	144,500	114,438
TOTAL EQUITY AND LIABILITIES	1,510,163	1,231,374

APPENDIX

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOW

in USD thousands	YTD 2025 (unaudited)	YTD 2024 (unaudited)
Profit (loss) before income tax	191,216	204,704
Income tax expenses paid	117	-
Net change inventory and trade and other receivables	(7,105)	(7,820)
Net change in trade and other payables and other liabilities	(7,414)	5,887
Net change in provisions	2,707	-
Net change in deferred revenues	11,140	(6,998)
Depreciation	58,275	54,626
Share-based payment	(286)	-
Finance costs (net)	19,109	6,054
Share of profit (loss) from joint venture	2	408
(Gain) loss from sale of vessels and fixed assets	(41,157)	(8,787)
Amortization of TC contracts	-	(1,012)
Cash flow from operating activities	226,604	247,062

Proceeds from disposal of vessels	121,406	72,171
Scrubbers, dry dockings and other vessel upgrades	(41,201)	(35,539)
Newbuildings	(79,802)	(121,045)
Capitalized borrowing cost	(1,311)	(1,950)
Acquisition of newbuildings	(3,789)	(47,280)
Purchase of short-term investments	(31,568)	-
Interest received	7,510	4,175
Investment in associate	-	(4,005)
Cash flow from investing activities	(28,755)	(133,473)

in USD thousands	YTD 2025 (unaudited)	YTD 2024 (unaudited)
Dividends paid	(97,733)	(159,989)
Proceeds from debt financing	228,978	108,340
Repayment of long-term debt	(54,539)	(30,673)
Payment of principal of leases	(142)	(144)
Interest paid	(17,086)	(6,798)
Debt issuance costs	(3,213)	(3,648)
Other finance paid	(372)	(549)
Cash from /(to) financial derivatives	(198)	327
Cash flow from financing activities	55,694	(93,134)
Net change in cash and cash equivalents	253,543	20,455
Net foreign exchange difference	593	28
Restricted cash, cash & cash equiv. at beginning of the period	132,060	122,584
Restricted cash, cash & cash equiv. at end of the period	386,196	143,067